# **Market-Matching**

- a. Introduction to Royal Brunei Culinary
- b. Contract Buying (RBC/MPRT/Farming Industry)
- c. Successful Outcomes
- d. Matters Arising
- e. Moving Forwards



## a. Royal Brunei Culinary

- Brunei's Leading Food Solutions Company since 1975:
  - Airline Catering
  - Healthcare Catering
  - Food Manufacturing
  - Restaurants & Cafe's
- RBC's Central Kitchen established December 2020, meal capacity 20,000 meals/day
- RBC averaging 7000 meals/day (Pre-Covid)





### b. Contract Buying with Local Farmers

Working with MPRT to secure contracts

- Obtained farmer list from MPRT
- Provided list of current suppliers
- Provided list of acceptable price ranges
- Farm Visit
- Generate price comparisons
- Successful suppliers were selected based on price & quality





## b. Contract Buying with Local Farmers (Cont.)

#### **RBC** coordinated with MPRT

- Jabatan Pertanian, Bahagian Agrimakanan & Pengurusan Akses Pasaran
- Phase 1: 40,000 Kg & Phase 2: 22,000 Kg Based on RBC usage

### **Contract Phases:**

- Phase 1 22 types (2 fruits, 19 vegetables, 1 herbs)
- Phase 2 25 types (6 fruits, 10 vegetables, 9 herbs)

### Acceptable price range

Based on the product specifications and price comparison against all suppliers

### Draft contracts & MOU stage

See attached file name : Phase 2 - Draft Contract





### b. Contract Buying with Local Farmers (Cont.)

### Site visit to farms

 Introduced by Kementerian Sumber-Sumber Utama dan Pelancongan., Tuan Herman (Head Unit Marketing) & Tuan Ahmad Hafiz (Senior Asistant Agriculture)

### Total of 8 farms were visited:

- Sykt Peniagaan Hj Sapar
- Koperasi Pengusaha Sayur Berhad
- Juja Enterprise
- Sykt P.Damit Emran Trading
- Sykt Pg Haji Morsidi B Pg Hj Ali (Sykt Pg Hjh Limah & Anak-Anak/Sykt Norafikah)
- Sykt Mohd Noorfaidzal B Hj Zainuddin & Anak-Anak
- Sykt Hj Yahya Hj Mohammad Trading Co.
- Oregano Enterprise





### c. Successful Outcomes (the Win-Win)

RBC signed Contract Farming & Supplying - 1st Phase

- Signing date 19th September 2019 for Phase 1 (7 farmers)
- Koperasi Pengusaha Melayu Berhad, T16 Farm, Bioprop Sdn Bhd, Juja Enterprise, Syarikat Perniagaan Hj Sapar, The Orchid Vegetables Mart, Rz Prisma Enterprise
- Total Contract Value at \$145K & RBC averaged savings of 28%

Contract Farming & Supplying - 2nd Phase

- Dated 13th January 2020 for Phase 2 (4 farmers)
- Koperasi Pengusaha Sayur Berhad, Juja Enterprise,
  Oregano Enterprise, Ameen Farm Agrotech & Trading
- Total Contract Value at \$35,895 & RBC savings of 28%



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## d. Matters Arising

#### Crop Issues:

- Withdrawal of contract by supplier
- Contract granted however unable to fulfill
- Uncertain supply
- Products not meeting requirements/specifications

#### Delivery:

- Inconsistent delivery, multiple follow ups needed
- Inflexible, unable to supply ad-hoc or during out of normal times

#### Quality Assurances (Hygiene):

- Transportation is main challenges for farmers as well as current suppliers as they are unable to use chiller trucks
- As RBC is HACCP certified, fresh produce to be delivered at specific temperatures

#### Quality Assurances (Product):

• Product itself less of an issue as unacceptable products will be rejected, replacements are negotiated for later deliveries

#### Payment:

• RBC Finance settles timely based on the credit terms given. However, any issues, Procurement will assist immediately





## e. Moving Forward:

### Awaiting Covid/Normalization

Consistent volumes

### For retailers/buyers to be specific:

- Forecast usage properly
- State acceptable specifications
- Honour contractual payment terms

### For farmers:

- Competitive Pricing for Fixed volumes & Secured Revenues
- Continue improving SOP's and quality control

Recommend more suppliers to work with MPRT/Jabatan Pertanian to begin the market matching process









Terima Kasih

Taste of modern Brunei